



## MODERN SLAVERY STATEMENT FOR FINANCIAL YEAR 2025

Leggett & Platt, Incorporated, for itself and its subsidiaries, including those which are in-scope for purposes of the United Kingdom Modern Slavery Act 2015, the California Transparency in Supply Chains Act, or the Canadian Fighting Against Forced Labour and Child Labour in Supply Chains Act (“Subsidiaries”), hereby makes this Modern Slavery Statement (the “Statement”) for the financial year ending on December 31, 2025. References to “L&P”, “we”, or “our” are to Leggett & Platt, Incorporated and its Subsidiaries. References to Subsidiaries currently directly covered by a disclosure obligation include: (i) with respect to the United Kingdom Modern Slavery Act 2015: Leggett & Platt Components Europe Limited, Pullmaflex UK Limited, Kayfoam Woolson Unlimited Company, and Trio Line Polska sp. z o.o.; and (ii) with respect to the Canadian Fighting Against Forced Labour and Child Labour in Supply Chains Act (the “Canadian Act”): Leggett & Platt Canada Co., Terrafix Geosynthetics, Inc., and L and C Windsor Cables, Ltd.<sup>1</sup>

### About Our Structure, Business Operations, and Supply Chain

Leggett & Platt, Incorporated, a publicly traded company headquartered in Carthage, Missouri, was founded as a partnership in 1883 and was incorporated in 1901. A pioneer of the steel coil bedspring, L&P has become an international diversified manufacturer that conceives, designs, and produces a wide range of engineered components and products found in many homes and automobiles.

Our operations are organized into 13 business units, which are divided into six groups under three segments: Bedding Products; Specialized Products; and Furniture, Flooring & Textile Products. Our manufacturing facilities are located in the United States as well as Austria, Belgium, Brazil, Canada, China, Croatia, Denmark, Germany, Hungary, India, Ireland, Mexico, Poland, South Korea, Switzerland, the United Kingdom, and Vietnam.

The products L&P manufactures require a variety of raw materials. Among the most important raw materials we use are:

- Various types of steel, including scrap, rod, wire, sheet, and stainless
- Chemicals used in foam production
- Foam scrap
- Woven and nonwoven fabrics
- Electronic systems (including semiconductors)

We supply our own raw materials for many of the products we make. For example, we produce steel rod that we make into steel wire used in many L&P bedding and furniture components. Where we are able to supply our own materials or

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<sup>1</sup> For purposes of the Canadian Act:

- (i) Leggett & Platt Canada Co., Terrafix Geosynthetics, Inc., and L and C Windsor Cables, Ltd. are each currently an “entity” under the Canadian Act and are making this Statement as a joint report pursuant to paragraph 11(2)(b) of the Canadian Act.
- (ii) With respect to the approval and signing requirements under the Canadian Act, this Statement has been approved pursuant to subparagraph 11(4)(b)(i) of the Canadian Act by the respective governing bodies of each of Leggett & Platt Canada Co., Terrafix Geosynthetics, Inc., and L and C Windsor Cables, Ltd. In addition, a Director for each of the respective governing bodies signed this Statement.
- (iii) Leggett & Platt Canada Co., Terrafix Geosynthetics, Inc., and L and C Windsor Cables, Ltd. each conduct business as an indirect subsidiary of Leggett & Platt, Incorporated. Leggett & Platt Canada Co.’s principal activities are (a) converting, distributing, and selling woven and non-woven fabrics, and (b) designing, manufacturing, and selling furniture components into the work furniture industry and comfort products into the automotive industry; Terrafix Geosynthetics, Inc.’s principal activities are distributing and selling of civil construction materials; and L and C Windsor Cables, Ltd.’s principal activities are importing, distributing, and selling automotive cables.

components internally, L&P direct management and oversight of our facilities help mitigate the risk of forced and child labor in our supply chain.

While we supply certain materials and components internally, we also source a broad range of raw materials, components, products, and services from third-party suppliers worldwide. As a result, our supplier network is large, complex, and global, with thousands of suppliers in multiple countries.

Our supply chain encompasses, but is not limited to, the following types of suppliers:

- Component suppliers: Suppliers that provide parts and materials to our manufacturing operations;
- Finished product manufacturers: Suppliers that produce finished L&P products that we resell; and
- Logistics service providers: Suppliers who transport components and finished products.

L&P operates an extensive, multi-tiered global supply chain, that includes products, raw materials, and components from multiple jurisdictions. As a result, certain portions of our supply chain include sourcing from countries where legal protections against forced and child labor may be less robust, which may increase the risk of such practices. For example, our supply chain includes raw materials and components manufactured in countries often considered at higher risk of forced or child labor, such as China. To assess and manage the risk, we rely on the policies and processes described elsewhere in this report.

### About Our Policies and Codes

We have several policies and codes that provide guidance regarding human trafficking, forced labor, child labor, and slavery. These policies and codes apply to Leggett & Platt, Incorporated and its Subsidiaries. Our specific policies and codes include:

- [Code of Business Conduct and Ethics](#), which outlines our commitment to a business culture of honesty and accountability and serves as a source of guiding principles for our employees, officers, and directors.
- [Human Trafficking and Slavery Policy](#), which states our policy to comply with all laws prohibiting human trafficking and slavery, as well as forced, involuntary, debt-bonded, and child labor.
- [Human Rights Policy](#), which states our policy to acknowledge and respect human rights. Our *Human Rights Policy* helps inform our principles and guide our approach on human rights issues.
- [Supplier Code of Conduct](#), which sets forth our expectation that our suppliers will act ethically, responsibly, and in compliance with applicable laws, including laws related to human trafficking, forced labor, child labor, and slavery.
- [Conflict Minerals Policy](#), which sets forth our principles against human rights violations related to the sourcing of tin, tantalum, tungsten, and/or gold in our covered products.

### Human Trafficking, Forced Labor, Child Labor, and Slavery

Human trafficking, forced labor, child labor, and slavery are crimes under state, federal, and international law, but unfortunately these practices still exist in many countries. Businesses sometimes inadvertently facilitate these crimes through the purchase of products that have been tainted in the supply chain. L&P recognizes the suffering caused by these practices and undertakes actions to attempt to mitigate the risk of human trafficking, forced labor, child labor, and slavery in our business and supply chains. This is a responsibility we take very seriously.

### What We Are Doing

L&P has taken the following steps during its previous financial year to attempt to identify and mitigate risks of human trafficking, forced labor, child labor, and slavery within our business and supply chains:

- **Verification.** L&P's highest risk regarding human trafficking, forced labor, child labor, and slavery relates to our non-U.S. suppliers. On a regular basis, we evaluate and address the risks of human trafficking, forced labor, child labor, and slavery by conducting due diligence on our non-U.S. suppliers through our sourcing evaluation process, which includes, for example, supplier verification that human trafficking, forced labor, child labor, and slavery are not part of the supplier's chain. During our sourcing evaluation process, auditors regularly look for red flags, or

indicators, that human trafficking, forced labor, child labor, or slavery may be occurring (e.g., the level of production at the facility does not appear to match the number of workers at the facility, etc.). Our sourcing evaluation process is typically conducted by L&P and not by a third party, although we may utilize third parties and other resources to assist with due diligence when appropriate. Our sourcing evaluation process also includes an assessment of the financial viability of certain suppliers using a risk-based approach.

It is our procedure to conduct screening on all our direct suppliers, both prior to doing business with them and on an ongoing basis. During this screening, it is our procedure to confirm, among other things, that (1) the direct supplier is not located in the Xinjiang Uyghur Autonomous Region of the People's Republic of China, (2) the direct supplier is not listed on the Uyghur Forced Labor Prevention Act Entity List, (3) the direct supplier is not named in human trafficking cases prosecuted by the U.S. Department of Justice, and (4) the direct supplier is not named on the Transparency List on Contemporary Slavery in Brazil.

In addition, to mitigate the risk of forced labor, human trafficking, child labor, or slavery occurring within our supply chain, we regularly assess critical Tier 1 suppliers. This assessment asks such suppliers to provide verification, among other things, that: (1) they have measures in place to prevent any kind of human trafficking, forced labor and slavery; (2) they comply with local legislation on the minimum age of employees; and (3) they do not violate the ILO Forced Labor Convention (No. 29), the ILO Abolition of Forced Labor Convention (No. 105), or the ILO Worst Forms of Child Labor Convention (No. 182).

- **Audit.** Under our standard *Purchase Order Terms and Conditions*, we generally are permitted to audit our suppliers' compliance with applicable laws, including human trafficking, forced labor, child labor, and slavery laws. On a regular basis, we conduct on-site and/or remote audits of selected suppliers to evaluate compliance with our policy prohibiting human trafficking, forced labor, child labor, and slavery. Suppliers are selected for on-site and/or remote audits using a risk-based approach. Risk factors include, but are not limited to, an assessment of annual spend and the level of risk for human trafficking, forced labor, child labor, and slavery in the country where the supplier operates. On-site and/or remote audits are typically conducted by our internal personnel and may or may not be unannounced, depending on the circumstances. On-site and/or remote audits may include speaking directly to the supplier's workers and not merely its management.
- **Certification.** Our standard *Purchase Order Terms and Conditions* require our direct suppliers to agree that the products we purchase will be produced in compliance with laws regarding human trafficking, forced labor, child labor, and slavery and include procedures for suppliers failing to meet our standards. Such procedures generally include our right to terminate any agreements with a supplier if we determine that such supplier is in violation of laws regarding human trafficking, forced labor, child labor, or slavery.
- **Internal Accountability.** Our standard *Purchase Order Terms and Conditions* also include accountability standards for certain of our suppliers regarding human trafficking, forced labor, child labor, and slavery. As noted above, we require that our suppliers agree that the products we purchase will be produced in compliance with laws regarding human trafficking, forced labor, child labor, and slavery, and, if a supplier fails to follow these requirements, we generally have the right to terminate our relationship with such supplier. Our *Supplier Code of Conduct*, available at <https://leggett.com/document/load/supplier-code-of-conduct.pdf>, also sets forth our expectation that our suppliers will act in compliance with applicable laws and refrain from engaging in human trafficking or using any form of forced, involuntary, debt-bonded, or child labor in their operations or supply chains.

In addition, our *Business Policies Manual* includes accountability standards for our employees regarding human trafficking, forced labor, child labor, and slavery. Our *Business Policies Manual* states our opposition to the use of human trafficking and slavery, as well as forced, involuntary, debt-bonded, and child labor. Our *Business Policies Manual* also states our expectation that our employees will comply with all applicable laws prohibiting these practices.

L&P maintains an Ethics Hotline through which complaints of human trafficking, forced labor, child labor, or slavery can be made. Any complaint of human trafficking, forced labor, child labor, or slavery that is reported through our Ethics Hotline is immediately brought to the attention of two directors on our Board of Directors, certain members of our Executive Leadership Team (including the General Counsel), and the VP – Internal Audit. Reports to the Ethics Hotline can be made on a confidential and anonymous basis to the fullest extent practicable and allowed by law. Employees reporting suspected human trafficking, forced labor, child labor, or slavery violations in good faith will not be subject to retaliation of any kind by L&P.

L&P received no complaints or allegations of human trafficking, forced labor, child labor, or slavery in our supply chain through our Ethics Hotline in 2025. If we learn of any allegations of human trafficking, forced labor, child labor, or slavery through our Ethics Hotline or any other means, we will promptly investigate and, if substantiated, take appropriate corrective, disciplinary, and legal action. Such action could include termination of involved parties.

- **Training.** Our Legal Department annually provides training and/or distributes training materials on human trafficking, forced labor, child labor, and slavery to our employees who have direct responsibility for supply chain management. In 2025, training materials, company policies and information on human trafficking, forced labor, child labor, and slavery were distributed to employees of our Corporate Procurement Department and management with direct responsibility for our supply chain. The annual training focuses on raising awareness of human trafficking, forced labor, child labor, and slavery and teaches employees how to identify red flags, or indicators, of potential human trafficking, forced labor, child labor, or slavery issues within our vendors' operations. For example, employees are instructed to look for indicators, such as restricted worker movement, underpayment, excessive working hours, or circumstances in which the workers lack control of their identity documents, such as passports or drivers' licenses. Employees are also encouraged to remain alert for vendor practices that seem unfair or oppressive and to exercise caution with prices and deals that seem "too good to be true." The training includes specific content on ways to mitigate the risks of human trafficking, forced labor, child labor, and slavery within our supply chain. In the training, we encourage employees to report any potential issues to the Legal Department.

### **Assessing Our Effectiveness**

We track certain relevant performance indicators to assess the effectiveness of our actions to prohibit human trafficking, forced labor, child labor, or slavery in our business and supply chain. Performance indicators include (i) the number of employees who receive training and/or training materials over human trafficking, forced labor, child labor, and slavery, and (ii) the number of complaints or allegations reporting human trafficking, forced labor, child labor, or slavery in our supply chain through our Ethics Hotline.

### **Measures Taken to Remediate Forced or Child Labor, and Loss of Income to Most Vulnerable Families**

The Canadian Act requires disclosure of any measures taken to remediate any forced or child labor, as well as the loss of income to the most vulnerable families that results from any measure taken to eliminate the use of forced or child labor in its activities and supply chains. We have not identified any forced or child labor in our supply chains, so the issue of remediation has not arisen. We have also not identified any loss of income to vulnerable families resulting from the measures we have taken to mitigate the use of forced or child labor in our activities and supply chains, so the issue of remediation of loss of income has similarly not arisen.

### **Forward-Looking Statements**

This Statement may contain "forward-looking statements" including, but not limited to, plans, goals, expectations, objectives, or projections with respect to the prohibition of human trafficking, forced labor, child labor, slavery, or other matters. These statements are identified either by the context in which they appear or by use of words such as "believe," "expect," "intend," "may," "plan," "project," "seek," "should," or the like. Examples of forward-looking statements include statements related to our future plans, expectations, and any other statement that does not directly relate to any historical or current fact. Forward-looking statements are based on our current expectations and assumptions, which may not prove to be accurate. These statements are aspirational and are not guarantees or promises and are subject to risks, uncertainties, and changes in circumstances that are difficult to predict, including, but not limited to, our inability to detect or prohibit human trafficking, forced labor, child labor, and slavery, changes in our organizational structure or geographic area of operations, changes in the products or services purchased in our supply chain, our employees' lack of compliance with all applicable laws prohibiting human trafficking, forced labor, child labor, and slavery, and our suppliers' failure to act ethically, responsibly and in compliance with applicable laws. Actual results may differ materially from any forward-looking statements. No assurance can be given that any plan, goal, objective, or projection set forth in forward-looking statements can or will be achieved, and readers are cautioned not to place undue reliance on such statements. We undertake no obligation to update or revise any of the forward-looking statements in this Statement, whether as a result of new information, future events, changes in expectations, or otherwise.

### **Disclaimer**

While we expect our suppliers to act ethically, responsibly, and in compliance with applicable laws, this Statement is not a guarantee or promise that our suppliers will follow the guiding principles set forth in this Statement. We are not responsible for the actions and practices of companies in which we do not exert management control.

### **Right to Modify Statement**

We reserve the right to amend or modify this Statement without notice at any time and for any reason.

### **Prior Statements**

This Statement supersedes and replaces all prior modern slavery statements of Leggett & Platt, Incorporated and its Subsidiaries.

## Approval and Signing

Governing Body Approval

L&P's Board of Directors approved this Statement on May 21, 2026.

Director's Signature

This Statement is signed by a director of L&P's Board of Directors, such director having legal authority to sign this Statement on behalf of Leggett & Platt, Incorporated.

Signed by:



Karl Glassman

*Chairman of the Board, President and CEO, Leggett & Platt, Incorporated*

May 21, 2026

## Approval and Signing for the Canadian Fighting Against Forced Labour and Child Labour in Supply Chains Act

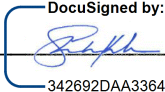
### Governing Body Approval

This Statement was approved by the board of Leggett & Platt Canada Co. in their capacity as governing body of Leggett & Platt Canada Co. on May 21, 2026.

### Signature of Board Member

This Statement is signed by a member of the board of Leggett & Platt Canada Co., such director having legal authority to sign this Statement on behalf of Leggett & Platt Canada Co.

DocuSigned by:



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Shonna L. Koch

Director, Leggett & Platt Canada Co.

May 21, 2026


**Approval and Signing for the Canadian Fighting Against Forced Labour and Child Labour in Supply Chains Act**

Governing Body Approval

This Statement was approved by the board of Terrafix Geosynthetics, Inc. in their capacity as governing body of Terrafix Geosynthetics, Inc. on May 21, 2026.

Signature of Board Member

This Statement is signed by a member of the board of Terrafix Geosynthetics, Inc., such director having legal authority to sign this Statement on behalf of Terrafix Geosynthetics, Inc.

DocuSigned by:  
  
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Shonna L. Koch  
Director, Terrafix Geosynthetics, Inc.  
May 21, 2026

## Approval and Signing for the Canadian Fighting Against Forced Labour and Child Labour in Supply Chains Act


### Governing Body Approval

This Statement was approved by the board of L and C Windsor Cables Ltd. in their capacity as governing body of L and C Windsor Cables Ltd. on May 21, 2026.

### Signature of Board Member

This Statement is signed by a member of the board of L and C Windsor Cables Ltd., such director having legal authority to sign this Statement on behalf of L and C Windsor Cables Ltd.

DocuSigned by:



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Shonna L. Koch

*Director*, L and C Windsor Cables Ltd.

May 21, 2026